

MEMORANDUM OF UNDERSTANDING

between

**The National Quality Assurance Agency for Education under the Administration of the
President of the Republic of Uzbekistan**

and

Foundation for International Business Administration Accreditation (FIBAA)

1. General Provisions

This Memorandum of Understanding (hereinafter referred to as the “**Memorandum**”) expresses the intention of the National Quality Assurance Agency for Education under the Administration of the President of the Republic of Uzbekistan (hereinafter referred to as the “**Agency**”) and FIBAA – Foundation for International Business Administration Accreditation (hereinafter referred to as “**FIBAA**”) to develop cooperation in the field of quality assurance in higher education and in the area of micro-credentials.

This Memorandum is non-financial and framework in nature, does not create any financial obligations for the Parties, and does not replace or override the procedures and requirements established by the legislation of the Republic of Uzbekistan.

2. Objectives of the Memorandum

The objectives of this Memorandum are to:

- develop institutional dialogue between the Agency and FIBAA;
- facilitate the exchange of international experience and best practices in the field of quality assurance in higher education;
- support processes of internationalisation, institutional leadership, and management development in higher education;
- establish a foundation for further practical cooperation within the framework of the legislation of the Republic of Uzbekistan.

3. Main Areas of Cooperation

Within the framework of this Memorandum, the Parties express their readiness to develop cooperation in the following areas:

3.1. Expert Cooperation

- engagement of FIBAA experts as international external evaluators, consultants, or observers in institutional and programme accreditation procedures, in accordance with the procedure and conditions determined by the Agency;
- facilitation of the expansion of the Agency’s pool of international experts through informing the FIBAA network about opportunities for professional participation.

3.2. Professional Development and Exchange of Practices

- organisation of job shadowing programmes, short-term internships, and study visits for Agency staff based at FIBAA and its partner organisations;
- joint organisation of seminars, trainings, and educational events on quality assurance, academic and institutional management, strategic development of universities, and leadership in higher education.

3.3. Methodological and Advisory Dialogue

- exchange of views and recommendations on standards, criteria, procedures, and methodologies for quality assurance in education;
- expert discussion of draft regulatory and methodological documents in the field of quality assurance in education, upon the request of the Agency and in an advisory capacity.

4. Principles of Cooperation

Cooperation under this Memorandum shall be carried out on the basis of the following principles:

- compliance with the legislation of the Republic of Uzbekistan and Germany;
- respect for the institutional mandates and powers of the Parties;
- independence, objectivity, and absence of conflict of interest;
- transparency and professional ethics;
- mutual respect and trust.

5. Confidentiality

The Parties undertake to observe confidentiality with respect to information obtained in the course of cooperation, in accordance with applicable legislation and the internal rules of the Parties.

6. Term and Final Provisions

This Memorandum shall enter into force on the date of its signature by both Parties and shall remain valid for a period of five (5) years. Either Party may terminate this Memorandum by providing written notification of its intention to the other Party. In such a case, this Memorandum shall cease to have an effect one month after the receipt of the relevant notification. Should this Memorandum be terminated, it shall not affect the joint programs and projects launched within it until their full implementation. This Memorandum may be extended, amended, or terminated by mutual written consent of the Parties.

This Memorandum is executed in two originals, each having equal legal force in English language.

**The National Quality Assurance Agency for
Education under the Administration of the
President of the Republic of Uzbekistan**

Director

Date: 04/06/ 2026

**FIBAA – Foundation for International
Business Administration Accreditation**

President

Date: 04/06/ 2026