

MEMORANDUM OF UNDERSTANDING

between

The National Quality Assurance Agency for Education under the Administration of the President of the Republic of Uzbekistan

and

CEEMAN – International Association for Management Development in Dynamic Societies

1. General Provisions

This Memorandum of Understanding (hereinafter referred to as the “Memorandum”) expresses the intention of the National Quality Assurance Agency for Education under the Administration of the President of the Republic of Uzbekistan (hereinafter referred to as the “Agency”) and CEEMAN – International Association for Management Development in Dynamic Societies (hereinafter referred to as “CEEMAN”) to develop cooperation in the field of quality assurance in higher education and management education.

This Memorandum is non-financial and framework in nature, does not create any financial obligations for the Parties, and does not replace or override the procedures and requirements established by the legislation of the Republic of Uzbekistan.

2. Objectives of the Memorandum

The objectives of this Memorandum are to:

- develop institutional dialogue between the Agency and CEEMAN;
- facilitate the exchange of international experience and best practices in the field of quality assurance in higher education;
- support processes of internationalisation, institutional leadership, and management development in higher education;
- establish a foundation for further practical cooperation within the framework of the legislation of the Republic of Uzbekistan.

3. Main Areas of Cooperation

Within the framework of this Memorandum, the Parties express their readiness to develop cooperation in the following areas:

3.1. Expert Cooperation

- engagement of CEEMAN experts as international external evaluators, consultants, or observers in institutional and programme accreditation procedures, in accordance with the procedure and conditions determined by the Agency;
- facilitation of the expansion of the Agency’s pool of international experts through informing the CEEMAN network about opportunities for professional participation.

3.2. Professional Development and Exchange of Practices

- organisation of job shadowing programmes, short-term internships, and study visits for Agency staff based at CEEMAN and its partner organisations;
- joint organisation of seminars, trainings, and educational events on quality assurance, academic and institutional management, strategic development of universities, and leadership in higher education.

3.3. Methodological and Advisory Dialogue

- exchange of views and recommendations on standards, criteria, procedures, and methodologies for quality assurance in education;
- expert discussion of draft regulatory and methodological documents in the field of quality assurance in education, upon the request of the Agency and in an advisory capacity.

4. Principles of Cooperation

Cooperation under this Memorandum shall be carried out on the basis of the following principles:

- compliance with the legislation of the Republic of Uzbekistan;
- respect for the institutional mandates and powers of the Parties;
- independence, objectivity, and absence of conflict of interest;
- transparency and professional ethics;
- mutual respect and trust.

5. Submission by CEEMAN of an Application for Inclusion in the Register

The Parties confirm that the submission by CEEMAN of an application for inclusion in the Register of international, foreign, and non-governmental accreditation organisations recognised in the Republic of Uzbekistan shall be carried out exclusively in accordance with the procedure and conditions established by the legislation of the Republic of Uzbekistan and the relevant regulatory acts of the Agency.

This Memorandum does not predetermine any decisions of the Agency and does not affect the procedures for reviewing applications or monitoring the activities of accreditation organisations.

6. Confidentiality

The Parties undertake to observe confidentiality with respect to information obtained in the course of cooperation, in accordance with applicable legislation and the internal rules of the Parties.

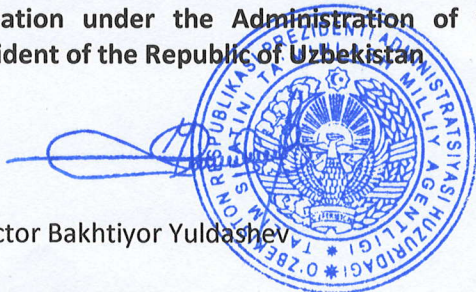
7. Term and Final Provisions

This Memorandum shall enter into force on the date of its signature by both Parties and shall remain valid for a period of five (5) years.

This Memorandum may be extended, amended, or terminated by mutual written consent of the Parties.

This Memorandum is executed in two originals, each having equal legal force, one for each Party, in the English and Russian languages.

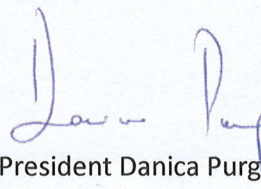
For National Quality Assurance Agency for
Education under the Administration of the
President of the Republic of Uzbekistan



Director Bakhtiyor Yuldashev

Date: 19.02.2026

For CEEMAN – International Association for
Management Development in Dynamic
Societies



President Danica Purg

Date: 19.02.2026